

DAG

Development Assistance Group (DAG)  
Ethiopia



Annual Report 2008


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# 1 Abbreviations

ADB	African Development Bank	M&E	Monitoring and Evaluation
AMP	Aid Management Platform	MoFED	Ministry of Finance and Economic Development
APR	Annual Progress Report	Mol	Ministry of Information
ARM	Annual Review Meeting	MoWA	Ministry of Woman Affairs
ARM	Annual Review Meeting	MoE	Ministry of Education
BPR	Business Process Re-engineering	MoRAD	Minister of Agriculture and Rural Development
BoFED	Bureaus of Finance and Economic Development	NAP-GE	National Action Plan for Gender Equality
CSA	Central Statistical Agency	NEBE-DIP	National Electoral Board of Ethiopia-Democratic Institution Programme
CSO	Civil Society Organization	NEWA	Network of Ethiopian Women's Associations
CGE	Computable General Equilibrium	NGO	Non- Governmental Organization
CfBT	Center for British Teachers	NPU	New Public Universities
DAG	Development Assistance Group	OECD	Organization for Economic Cooperation and Development
DAC	Development Assistance Committee	PASDEP	Plan for Accelerated and Sustained Development to End Poverty
DGGE	Donor Group on Gender Equality	PANE	Poverty Action Network of Civil Societies in Ethiopia
EDRI	Ethiopian Development Research Institute	PIM	Programme Implementation Manual
ESDP	Education Sector Development Programme	PBS	Protection of Basic Service
EPG	Ethiopian Partnership Group	PSNP	Productive Safety Net Programme
EDRI	Ethiopian Development Research Institute	PSCAP	Public Sector Capacity Building Programme
EPF	Education Pooled Fund	PRS	Poverty Reduction Strategies
ETWG	Education Technical Working Group	PSD&T-TWG	Private Sector Development and Trade Technical Working Group
GPF	General Pooled Fund	PPP	Private Public Partnerships
GTWG	Governance Technical Working Group	PFMC	Public Finance and Management Committee
DPRD	Development Planning and Research Department	PPD	Public Private Dialogue
FTI	Fast Track Initiative	RSDP	Road Sector Development Programme
FEACC	Federal Ethics and Anti Corruption Commission	RED&FS	Rural Development and Food Security Sector Working Group
GEQIP	General Education Quality Improvement Package	SWG	Sector Working Group
HSADP	Health Sector Development Programme	SHN	School Health and Nutrition
GTWG	Governance Technical Working Group	TWG	Thematic Working Groups
GoE	Government of Ethiopia	TA	Technical Assistant
HLF	High Level Forum	WAD	Women's Affairs Department
HPN	Health Population and Nutrition Technical Working Group	WASH	Water Sector Development Programme
IDS	Institute of Development Studies		
ICNL	International Center on Non Profit Law		
JRM	Joint Review Mission		
JGGE	Joint Group on Gender Equality		

## 2 Partnership between the Government of Ethiopia and the Development Assistance Group

The Government of Ethiopia and its development partners continued to work together in enhancing aid effectiveness for the achievement of the PASDEP and the Millennium Development Goals (MDGs). In February, a High Level Forum (HLF) took place between development partners and the government to discuss the role of the private sector in the development of the Ethiopia economy. The discussion was focused on the creation of an environment that fosters the development of the private sector. Other areas of mutual interest included the preparations and support for the local elections held in April. The Annual Progress Review meeting of PASDEP took place in May to take stock of some of the achievements. The government indicated that although challenges remain, there had been a decline in the levels of poverty in both rural and urban areas and significant progress had been made in the education and health sectors.

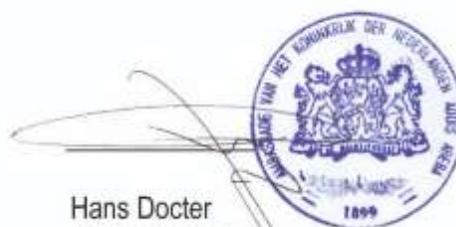
A significant part of the year was spent in dialogue with government at agency and diplomatic levels regarding the draft Charities and Societies Proclamation. Donors expressed concern about how this may affect development interventions undertaken through CSOs.

In the area of harmonization, the government and the DAG took part in the global OECD Survey on the implementation of the Paris Declaration on Aid Effectiveness and Harmonization. Although much more needed to be done using government public finance systems, the survey showed considerable progress in the use of programme based aid modalities.

Global challenges emerged in 2008 which had an impact on the progress made in achieving development results. Challenges included the global financial crisis, an increase in the price of oil and food particularly grains and cereals. Within Ethiopia, the situation was exacerbated by the failure of the Belg rains. Development partners, the United Nations and the government worked together to raise additional resources to support the affected communities and provided humanitarian support in a well coordinated and effective manner.



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### 3 Executive Summary

Development partners are dedicated to supporting the PASDEP and MDGs processes and the DAG Pooled Funds form part of the mechanisms for coordinated donor support. Key elements of support are: strengthening harmonized support to the PASDEP process; Promoting the OECD DAC harmonization agenda; strengthening of PASDEP monitoring and evaluation system; strategic coordinated support to focus areas of the PASDEP including education and gender mainstreaming. This report summarizes the work of the DAG and the activities supported under its pooled funds from January to December 2008.

A total of USD 1,990,857.38 was received in 2008 as new contributions from DAG members in addition to the balance of USD 4,962,703.00 in DAG Pooled Funds. A total of **USD 3,109,168.24** was used in the period under review.

The General Pooled Fund continued to support the coordination and facilitation of activities of the DAG, including the High Level Forum (HLF), Technical Working Groups and the DAG Secretariat. Financing was also provided for technical assistance to the Governance Technical Working Group and the Ministry of Finance and Economic Development harmonization activities. In essence, the General Pooled fund supports the policy dialogue structures.

A total of **USD 523,305.66** was spent on these activities in the year under review. Key achievements in this regard include:

- ✓ Comprehensive legal analysis and dialogue on the possible impact of the draft CSO law
- ✓ Ethiopia was one of the 55 countries that participated in the global OECD 2008 survey on monitoring the Paris Declaration
- ✓ Financing the preparation on the MDG Report presented by the Prime Minister Meles Zenawi at the High Level Event on MDGs held in New York on September 25, 2008.

The Monitoring and Evaluation (M&E) Pooled Fund provided support to strengthen data collection, analysis and dissemination for the monitoring and evaluation of PASDEP. The implementing partners were the Ministry of Finance and Economic Development (MOFED), Welfare Management Unit, Central Statistical Agency (CSA) and the Ethiopian Development Research Institute (EDRI). The major activities included: statistical work on welfare and poverty; data collection and dissemination; and capacity building.

The M&E Pooled Fund also supported the Poverty Action Network of Civil Societies in Ethiopia (PANE) and HelpAge International to enable civil society involvement in the monitoring and evaluation of PASDEP and the MDGs. The total expenditure was **USD 1,613,601.76**. Key achievements in this regard include:

- ✓ Capacity development of the statistical system
- ✓ Progress Review and awareness raising of PASDEP and MDGs
- ✓ CSO monitoring and evaluation of poverty reduction programmes

The implementation of the Education Sector Development Programme (ESDP) continued to be supported by the Education Pooled Fund through the financing of a number of activities including the Annual Review Meeting (ARM) of the ESDP. In addition, the Ethiopian government had undertaken a bold programme to increase the level of access to education throughout the country and a number of policy studies were required to support this process. For this purpose total expenditure stood at **USD 951,194.13**.

The key achievements were:

- ✓ key strategic studies to support policy making in the Education sector completed
- ✓ Identification of special needs for improving education outcomes in the emerging regions

Disbursement from the Gender Pooled Fund began in 2008 with the recruitment of a Technical Advisor for the Ministry of Women's Affairs in October. With this support the ministry was able to develop a series of programs for training and capacity building. The pooled fund also supported a workshop on women's access to microfinance. Due to Business Process Re-engineering (BPR) and the resultant restructuring of the ministry, a number of planned activities were to be carried over into 2009. Expenditure for this pooled fund was **USD 21,066.69**.

- ✓ technical capacity of the Ministry of Woman's Affairs
- ✓ capacity development needs in gender mainstreaming identified and interventions designed

## 4 Overview of the DAG

### 4.1 DAG Structure and Purpose

DAG in Ethiopia is made up of 25 bilateral and multilateral agencies represented in Addis Ababa and providing development assistance to Ethiopia. DAG is Co-chaired by UNDP and the World Bank and one bilateral agency. In 2008, the World Bank represented by Ken Ohashi co-chaired on the multilateral side and the bilateral chair was held by Paul Ackroyd, DFID up to July and then taken over by Fionnuala Gilsenan, Irish Aid in September.

The Executive Committee (Ex-Com) is made up of UNDP, the World Bank and three other members on a rotating basis. The Ex-Com represents the DAG at the meetings of the Ethiopian Partnership Group (EPG), which is a group of resident Ambassadors. In addition to the Co-chairs, Ex-Com members during the course of the year included Fidele Sarassoro (UNDP), Hans Docter (Netherlands) and Peter Mwanakatwe (ADB).

The DAG was established with the purpose of ensuring more effective delivery and utilization of development cooperation in Ethiopia. It discusses and agrees on policy, key development issues and supporting actions primarily with the Government; coordinates support for Poverty Reduction Strategies (PRS); interacts with other stakeholders such as, civil society, the private sector, regional authorities and parliamentarians; feeds into discussions in the EPG as appropriate; and coordinates with and takes forward the work of the DAG Thematic Working Groups<sup>1</sup> in relevant forums with the Government.

The development partners have accepted PASDEP and the MDGs as the overarching frameworks for their development cooperation with Ethiopia and have taken steps to align their country strategies around these and the broader harmonization agenda. DAG's commitment to provide support to Ethiopia remains strong and has been reconfirmed with support to PASDEP, which is consistent with the priorities set in the MDGs.

### 4.2 Sectoral and Thematic Programmes

The Government and development partners have agreed on several sectoral and thematic programmes that support the implementation of PASDEP. These programmes are the Education Sector Development Programme (ESDP), Health Sector Development Programme (HSDP) and Road Sector Development Programme (RSDP). Thematic programmes include Public Sector Capacity Building Programme (PSCAP), Productive Safety Net Programme (PSNP) and the Protection of Basic Service (PBS).

These programmes provide important mechanisms for a coordinated sectoral support and for promoting the harmonization agenda in Ethiopia. Discussions are ongoing on how to further strengthen the linkages between monitoring and evaluation systems of the different sectoral and thematic programmes with PASDEP to ensure timely reporting and accountability of development assistance to Ethiopia.

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<sup>1</sup> The 11 groups are Education; Gender Equality; Governance; Health, Population and Nutrition; HIV/AIDS, Private Sector Development, Trade and Financial Sectors; Public Financial Management Committee, Rural Economic Development and Food Security (SWG); Water; and Monitoring and Evaluation and Transport (SWG).

In particular, the DAG has made the decision to support policy analysis, strategic studies and capacity building for the Education Sector Development Programme and gender mainstreaming through the Education Pooled Fund and the Gender Pooled Fund, respectively.

As part of the support to the implementation of PASDEP, Government and development partners are continuously engaged in discussions on the financing and implementation.

### **4.3 Harmonization and Partnership Structure**

Ethiopia is a pilot country for the Organization for Economic Cooperation and Development (OECD) Development Assistance Committee (DAC) harmonization agenda. Both Government and a majority of international partners are keen to proceed with the deepening of the harmonization process in the spirit of the Rome Declaration (2003) and the Paris Declaration (2005). A Harmonization Secretariat was established within the Multilateral Cooperation Department of MoFED with technical assistance from DAG. The Secretariat supports the harmonization efforts and the partnership structure. DAG support was provided for the development of the Aid Management Platform (AMP) to assist the Government of Ethiopia (and its development partners) in the management of resources allocated to development activities. In 2008, the development partners and government took part in the OECD Paris Survey with the support of the Technical Assistant to the Harmonization Taskforce and the DAG Secretariat.

The Division of Labor (DoL) Team comprising EC, Irish Aid and USAID developed a preliminary questionnaire to assess sector-wide engagement of donors, which was filled by all DAG members. The analysis of the results was completed by the EU Consultant in October and disseminated for further discussion on next steps. The results of the questionnaires would be used to ascertain how donors might be able to better streamline and coordinate their programmes in the future as well as to establish intervention by donors, comparative advantages, potential lead agencies as well as silent donors. For the next stage of the DoL process, a peer review is planned for 2009

The Government and the development partners' commitment to broaden collaboration and harmonization is supported by a partnership structure, which remains the principal forum for dialogue between the Government and the development partners. The High Level Forums (HLFs), chaired by the Minister of Finance and Economic Development (MoFED) and DAG Co-chairs, are held to discuss policy issues and progress on harmonization and the implementation of PASDEP.

In 2008, the HLF met on February 28 to discuss private sector development. The State Minister of Trade and Industry, H.E. Ato Taddese Haile, made the Government presentation focussing on strategies for creating a conducive environment for private sector development. These included the industrial development strategy, privatization program, competition policy, micro- and small-scale enterprises, and establishment of industrial zones, trends of investment, access to finance and WTO accession. In order to enhance private sector investment DAG suggested improvements in economic governance including increasing investor confidence through a business-friendly environment, broadening competition, putting in place effective dispute resolution mechanisms, improving corporate governance and contracting of projects/procurement as well as ensuring a better functioning financial sector.

## **5 Activities of the DAG**

### **5.1 DAG Thematic Working Groups**

During the course of the year DAG Thematic Working Groups (TWGs) provided a number of technical inputs for the DAG including comments on the APR of PASDEP held in May. In order to further streamline activities and increase their level of effectiveness, a selected number of TWG Chairs met with the Ex-Com in April to discuss their annual work plans. It was agreed that TWGs would be aligned with the overall DAG objectives to ensure better delivery, effectiveness and result-orientation.

### **5.2 UNDP/DAG Secretariat**

The DAG Secretariat is managed by UNDP under the overall guidance of the UNDP Resident Representative and the DAG Co-Chairs, continued to support the work of the DAG Ex-Com and the DAG by facilitating and by following up ongoing issues as well as new initiatives launched by DAG. The Secretariat also liaised regularly with the TWGs to ensure smooth communication and flow of information. Throughout the year, the DAG Secretariat continued to manage the DAG Pooled Funds in close consultation with DAG members, government and CSO counterparts. In addition, the UNDP/DAG Secretariat provided logistical, administrative, financing and procurement services to the various programmes and TWGs.

### **5.3 DAG Engagement with Civil Society Organizations**

In recognition of the important role they play in development, the DAG continued to work towards effective dialogue with CSOs. The draft Charities and Societies Proclamation was a major preoccupation for the DAG in 2008. Due to concerns over the potential effect on development programmes implemented with CSOs in Ethiopia, the DAG prepared a legal analysis and engaged in discussion with the government.

## **6 Donor Support to the PRSP Process (the General Pooled Fund)**

The General Pooled Fund (GPF) supports the coordination and facilitation of activities of the DAG. The GPF is an un-earmarked fund used for core activities undertaken by the DAG including supporting an enhanced, harmonized approach to support the implementation of PASDEP and the MDGs, DAG structures including the TWGs and the DAG Secretariat. The GPF also supports the High Level Forum (HLF) Secretariat.

### **6.1 Technical Assistance to the Technical Working Groups (TWGs)**

#### **Governance Advisor**

The DAG provided financing for a Governance Advisor for the Governance Technical Working Group (GTWG). The Advisor provided support to the GTWG in the organization of their activities and providing technical input on key DAG governance issues as required. In 2008, substantive technical analysis was required for the draft Federal Charities and Societies Proclamation. The energy of both donors' and CSOs' representatives were focused on discussing the legal, political and economical implications of the draft law.

## ***Technical Assistance and Operational Support to the HLF Secretariat***

The DAG provided a Technical Assistant (TA) to the HLF Secretariat to be based in the Multilateral Cooperation Department of the Ministry of Finance and Economic Development (MOFED). The TA was reassigned to manage and coordinate the 2008 Survey on Monitoring the Paris Declaration. The technical assistance assignment was completed in August, 2008. In addition, financial support was provided to produce a special MDGs-focused report presented by the Prime Minister Meles Zenawi at the High Level Event on MDGs that was held in New York on September 25, 2008.

### ***6.2 Financing the DAG Secretariat***

Part of the Pooled Fund is used to finance staff salaries and activities of the DAG Secretariat which include the provision of strategic support to the overall development and implementation of the DAG policy agenda. The members of staff include the Programme Coordinator, Programme Officer, Communications Officer, Finance and Administration Officer and two Administrative Assistants.

The secretariat facilitated the update of the DAG website in 2008. The new website was launched and additional activities were undertaken to update all the fields, particularly the web pages of the TWGs and the research agenda.

The DAG Secretariat organised Experience Sharing Forums as part of the DAG Communications Strategy aimed at enhancing communication between the DAG structures by facilitating an exchange of views and share experiences on issues relevant to the work of the DAG. Forums were held in October and December to discuss the establishment of Sector Working Groups (SWGs) and the Division of Labour analysis, respectively.

## **7 Activities under the Monitoring and Evaluation Pooled Fund**

The Monitoring and Evaluation Pooled Fund is intended to strengthen the M&E System including the welfare data production, storage, dissemination and to undertake in-depth studies on the determinants of poverty. Other interventions included the establishment and maintenance of integrated management information system pertinent to PASDEP and MDGs. In 2008, this included support to the government in producing statistical data, generation of qualitative and quantitative information and building the capacity of MoFED and CSA in these areas.

### ***7.1 Annual Progress Review Meeting***

The Annual Progress Review (APR) was held on May 23<sup>rd</sup> to report on the implementation of the major policy directions laid out in the PASDEP. The APR focused on outcomes and progress against actions planned for the period under review as well as the challenges faced and the way forward. The discussion was arranged around three themes: Growth, Poverty and Wellbeing; Human Development; and Financing of PASDEP. The discussion forum was attended by over 150 delegates including representatives of government, business community, CSOs, professional associations, academia and DAG members. The DAG provided a number of inputs including discussion papers, facilitators and TWG assessments of the APRs.

## **7.2 Poverty Analysis Project**

A team of consultants was commissioned to undertake a poverty analysis based on the 2004/2005 Household Income, Consumption and Expenditure Survey. The project included i) Providing staff of Development Planning and Research Department (DPRD) and CSA with basic training in STATA, statistical software used for handling survey data and poverty and inequality analyses, ii) An analysis of poverty and vulnerability in its several dimensions (such as consumption, health and education as well as access to main services) over time and regions. As part of their findings, the consultants identified the correlates of poverty using survey data sets and external data as well as qualitative information from the Plan of Poverty Analysis. The project was completed and the report submitted to MOFED.

## **7.3 Capacity Building**

In 2008, the pooled fund was supporting seven members of staff of the Central Statistical Agency (CSA) to pursue postgraduate studies in South Africa as follows: Cape Town University, Economics (1); Stellenbosch University, Socio-Informatics (1); University of Western Cape, Economics (1); University of KwaZulu-Natal, Statistics (2); Geography and Environment (1) and; Biometry (1).

In addition to enhancing the technical capacity of CSA staff, different IT equipment was provided in 2008 to improve statistical data archiving and dissemination system through its Central Databank Project.

## **7.4 Awareness Raising on PASDEP and MDGs**

Media advocacy was one of the means identified by MOFED to raise public awareness on the implementation of PASDEP and MDGs. Radio Fana was contracted to broadcast programmes on PASDEP in Amharic and Oromiffa. Furthermore, Radio Fana conducted a live talk show and organized a millennium special radio programme that helped the dissemination of the PASDEP and MDG programmes. This activity is on-going.

## **7.5 Data Systems and Economy-wide Modeling to Support Policy Analysis in Ethiopia**

This project was established in October, 2005 and is implemented by the Ethiopian Development Research Institute (EDRI) under the Directorship of H.E. Newai Gebre-ab. It includes a number of elements: development of a Social Accounting Matrix (SAM); capacity building and establishment of a database to support various types of analysis, including multiplier models and Computable General Equilibrium (CGE) Models.

The Data System and Tools for Economic Policy Analysis were launched on September 29, 2008. Donors were invited to a meeting where researchers from EDRI presented the tools and described data systems produced on the launching programme. The project was implemented with technical assistance from the Institute of Development Studies (IDS), University of Sussex.

## 7.6 CSO Monitoring and Evaluation of PASDEP

### 7.6.1 Poverty Action Network of Civil Society Organizations (PANE)

PANE is a policy and advocacy network that was established to enable civil society involvement in policy processes, particularly PASDEP and the MDGs and to influence government and donor policies. PANE has regional chapters for its advocacy work. In addition to supporting advocacy activities, the DAG has supported the procurement of a vehicle, computers and office equipment to further build the capacity of the organization to enhance its operation in different regions. During the course of the year PANE conducted different training and workshops on strategic planning, constituency building and monitoring government policies. Consultations were held on PASDEP/MDGs and Regional Policies at Region and Woreda level. PASDEP and MDGs familiarization was also undertaken in the Somali Region.

In March 2008, nine members undertook an experience sharing visit to Tanzania on the monitoring and evaluation of government policies and advocacy work. The visiting team was hosted by the Tanzania Association of Non-Governmental Organisations (TANGO). The objectives of the visit were to learn from the practical experience of civil society in Tanzania and study institutional arrangements that were in place to facilitate the participation of civil society actors.

With financial support from the DAG, PANE printed 41,000 copies of the popular version of PASDEP in five local languages (Amharic, Oromifa, Somali, Tigrigna and Afarigna) and dispatched to all Federal Ministries, Regional State Heads and concerned line Bureaus, all Regional Councils as well as all Woredas of the country through its regional chapters.

As part of awareness raising on PASDEP a workshop was organized in partnership with Ethiopian Federation of peoples with disabilities with a theme of “Disability in the MDGs/PASDEP process in Ethiopia. The specific issues were PASDEP/MDGs and disability, Human rights and MDGs, Dignity and justice for all and a Human Rights approach to Disability.

### 7.6.2 HelpAge International

HelpAge is an international NGO engaged in improving the quality of life of older people and their communities. One of their objectives in Ethiopia is to ensure that older people’s concerns are incorporated into the decentralized planning system to improve delivery of key services through the project ‘*UNDP/DAG Older Citizens’ Monitoring Basic Service Delivery under the PASDEP in Ethiopia.*’ This programme was implemented in partnership with the Rift Valley Children and Women Development Association, Women Support Organization, Hundee and Action for Development. In 2008, the project woredas undertook a number of activities including the following:

- Older people were involved in monitoring and planning of Woreda level service delivery. They were trained in participatory planning and monitoring indicators development after which they developed monitoring indicators that are used to monitor basic service delivery at their respective woredas.

- Technical committees consisting of Older People representatives, government staff, implementing NGOs, identified and prioritized the top five development problems at woreda level based on the severity of the problem and proposed the possible mini projects for the implementation by community fund.

A key activity undertaken by HelpAge during the last period was an evidence gathering and impact assessment exercise, that targeted two of the seven Woredas Habru Woreda in Amhara region, and Adami Tulu Jido Kombolcha in Oromia region. The purpose was to assess progress and project impact as it was scheduled to be completed in December 2008.

Since most of the activities being implemented under the Older Citizen's Monitoring include advocacy, capacity building, social mobilization around older people issues, inclusion and rights, the newly drafted Federal Charities and Societies Proclamation may require the organization to re-orient the programme, explore new approaches, and change strategy.

## 8 Activities under the Education Pooled Fund

The Education Pooled Fund (EPF) was established in 2004 designed to respond quickly and flexibly to the capacity development and research needs of the Education Sector Development Programme (ESDP), particularly in relation to policy formulation, review, implementation and monitoring. The EPF is meant to strengthen the efficiency and effectiveness of the education initiatives as well as policy formulation with the ESDP.

### 8.1 Strategic Studies on the ESDP

The following strategic studies were undertaken under the supervision of the Ministry of Education and the Education Technical Working Group.

- *Developing Regional Strategies for the Utilization of Teachers in Ethiopia.* This study was commissioned to determine the supply and demand for teachers in Ethiopia's 11 regions and outline the trade-offs and public expenditure implications of various regional teacher employment, upgrading and deployment policies. The study was undertaken by the Centre for British Teachers (CfBT) Education Trust, a UK based consultancy firm at the cost of US\$ 473,602. The study recommendations included the establishment of a Unit (in the Ministry of Education) responsible for planning teachers requirements and supply; a review of the teacher education programmes to determine how they can increase the provision of pedagogical skills and offer a greater focus on structures classroom practice during training; review of salary scales and policy on progression; and the strengthening the university system to deliver a Bachelor of Education Course by distance learning. The Ministry of Education will draw from this study to rationalize the utilization of teachers in the country.
- *Study on Education and Training for Sustainable Development.* The main objectives of the study were to: analyze how education and training systems can most effectively contribute to increased economic growth, drawing from international experience; make proposals on how the education and training system in Ethiopia can most effectively contribute to economic growth and development and; outline a roadmap for implementation. This study was undertaken by Cinop Advies BV, Netherlands and was

undertaken from April to September. A Roadmap was designed to provide a framework on how education and training in Ethiopia can contribute to sustainable development in the next 20-25 years. This would be used as a policy guideline for government and NGOs and other stakeholders involved in making policy and financial decisions concerning the direction in which the education sector in Ethiopia would take in the next 25 years.

- *Capacity Building Needs Analysis of Ethiopian New Public Universities.* The study aims to map the current status of the New Public Universities (NPU) in Ethiopia and to identify immediate development needs and outline credible programs of action for different funding scenarios. The Centre for International Cooperation, Netherlands completed the study that mapped the status of the NPUs, the immediate human development needs and the means by which these needs may be met over a three-year period with support of government, the donor community and others. The study will be used to design capacity development interventions and training for teaching and research staff at universities.
- *Development of a School Health and Nutrition (SHN) Policy in Ethiopia.* Consultants were commissioned to develop evidence base SHN strategy that will improve the health and education of school aged children in Ethiopia. The consultants have completed survey works in the field, made situation analysis, prepared field reports and presented the field findings with draft strategies to gather feedback to enrich the strategy document.
- *Translation of the Programme Implementation Manual (PIM) for the Education Sector Development Programme.* As the manual was prepared in English, translations were commissioned in Amharic, Oromifaa, Somali and Tigrigna languages. The translated version was sent to the respective regional education bureaus.
- *School Teachers licensing and Re-licensing* was aimed at improving the quality of teaching and learning in Ethiopian primary and secondary schools through the building and maintenance of teacher standards through implementation of an effective Teacher Licensing and Re-licensing System. A situation analysis was conducted, followed by the preparation of a Teachers Licensing and Re-licensing System and Implementation Guide. Workshops were undertaken at federal level to validate the work undertaken. This study will feed into the establishment of licensing to maintain the quality of teaching in primary and secondary schools.

## **8.2 The Education Sector Development Programme (ESDP) 10th Annual Review Meeting (ARM).**

The ESDP Annual Review Meeting was held in Awasa from April 30 - May 2, 2008. The objective of the ARM is to strengthen government and stakeholders' understanding, partnership and commitment through dialogue and joint review and assessment of the ESDP. A total of 128 participants attended the meeting including education sector personnel from Federal Ministries, Higher Education Institutions, Regional States, City Administration, Donors, NGOs and the private sector. The specific objectives included the review of the implementation of the 2007 ARM recommendations, as well as the recommendations of the Joint Review Mission and progress in developing the General Education Quality Improvement Package (GEQIP).

Support from the Education Pooled Fund covered all aspects of the meeting including venue, travel and per diem for government officials, rapporteurs, translators, materials and equipment. The outcome of the

meetings would determine future policy and other interventions in the Education Sector and the work of the Education TWG. The implementation of the ESDP showed some success. Remarkable progress had been made in achieving access and gender equity (46% girls and 54% boys). The ARM indicated that a number of schools were constructed in rural areas and the number of students registered in higher education was increased to more than 200,000.

### **8.3 Workshop on Medium of Instruction (Mol)**

A four day experts' meeting to review Mol policy and practice in Ethiopia was conducted in Addis Ababa. The workshop was organized at two levels. The first workshop was organized for experts and educationalists to review Mol policy and practice in Ethiopia and draw up a set of recommendations. The other workshop was organized for Regional Education bureau Heads, Regional Council Members and relevant staff from MoE to discuss the implications of the Mol recommendations.

## **9 Gender Pooled Fund.**

The Gender Pooled Fund was created by a tripartite agreement signed between MoFED, MoWA and UNDP in July 2007. An initial five agencies (Netherlands, Sweden, Italy, Ireland and UNFPA) committed to provide financing. The overarching purpose of the Gender Pooled Fund is to support the empowerment of women and gender equality in Ethiopia. It is mainly aimed at strengthening MoWA's institutional capacities and also Women's Affairs Departments in the different sectors. Non-state actors like NGOs and CSOs are also entitled to access the Fund with the objective of enhancing policy dialogue.

In February 2008 the GPF Technical Group was created with the aim of screening all the in-coming project proposals. The final approval of the proposals is provided by the Steering Committee which is composed by MoWA, the DGGE Chair and UNDP. There have been significant delays in negotiating with MoWA the prioritization and implementation of key activities to be performed under the Fund.

With financing from the Pooled Fund, a Technical Advisor was recruited to support MoWA in October. Technical support was provided to MoWA to develop project proposal for submission to the Gender Pooled Fund. In addition, technical support was provided to the Ministry to prepare a proposal for training on Gender budgeting, Gender auditing and Gender mainstreaming for the Ministry of Women's Affairs, Departments of Sectoral Ministries and Bureau of Women's Affairs at regional level to be undertaken in 2009. During the course of the year a Workshop on poor women's access to micro finance was undertaken with the support of the fund.

## 10 Management of the Pooled Funds

### 1. Financial Status of Pooled Funds as at Dec31, 2008

UNDP manages four pooled funds; The General Pooled Fund, Education Pooled fund, Gender Pooled Fund and Monitoring and Evaluation Pooled fund. As indicated in Table 1 below, a total of USD 1,990,857.38 was received as a contribution from various donors in the year 2008 and a total of USD **3,109,168.24** was expended under the four Pooled funds. Thus, the total cash balance at the end of the year was USD 3,844,392.14.

A summary of contributions received, expenditures made during the reporting period , and balance available as at December 31, 2008 under each pooled fund is indicated in table 1 below.

Table1. Summary of Contributions Received and Expenditures made in 2008

Pooled fund	Balance from 2007 (USD)	Additional Contributions in 2008 (USD)	Expenditures in 2008(USD)	Balance Available as at December 31, 2008 (USD)
<b>General</b>	274,908.00	517,120.38	523,305.66	268,722.72
<b>Education</b>	1,545,921.00	1,185,696.00	951,194.13	1,780,422.87
<b>Gender</b>	207,916.00	288,041.00	21,066.69	474,890.31
<b>M &amp; E</b>	2,933,958.00	-	1,613,601.76	1,320,356.24
<b>Total</b>	<b>4,962,703.00</b>	<b>1,990,857.38</b>	<b>3,109,168.24</b>	<b>3,844,392.14</b>

## 2. Contributions Received in 2008 and the Expected Contributions in 2009

As indicated in table 2 below, a total contribution of USD **1,990,857.38** was received during the reporting period. In addition to the total remaining balance of USD **4,962,703.00** from the contributions made in the previous years, a total of USD **663,645.18** is expected to be received in the coming 2009 in order to support the ongoing and emerging areas of work. Table 2 summarizes the contributions.

Table 2. Summary of Received and Expected Contributions (2008-2009) by donor and by pooled fund.

Project	Donor	Contribution Received (2008)	Expected Contribution (2009)	Total Resource
General 00057806	Italy	52,192.00	-	52,192.00
	DFID	49,701.79	-	49,701.79
	Germany	39,308.18	39,308.18	78,616.36
	Netherlands	49,715.70	-	49,715.70
	Spain	26,785.71	-	26,785.71
	SIDA	299,417.00	195,058.00	494,475.00
	Irish Aid		66,313.00	66,313.00
	USAID		100,000.00	100,000.00
<b>Sub Total</b>		<b>517,120.38</b>	<b>400,679.18</b>	<b>917,799.56</b>
Education 00057863	EC	605,144.00	-	605,144.00
	SIDA	580,552.00	-	580,552.00
<b>Sub Total</b>		<b>1,185,696.00</b>	<b>-</b>	<b>1,185,696.00</b>
Gender 00057864	SIDA	235,849.00	119,904.00	355,753.00
	Italy	52,192.00	-	52,192.00
	Spain	-	143,062.00	143,062.00
<b>Sub Total</b>		<b>288,041.00</b>	<b>262,966.00</b>	<b>551,007.00</b>
<b>Grand Total</b>		<b>1,990,857.38</b>	<b>663,645.18</b>	<b>2,654,502.56</b>

### 3. Expenditures made in 2008 by activity under each pooled fund

A total expenditure of USD 3,109168.24 was made in 2008 under the four pooled funds. A detailed breakdown of the expenditure made by activity under each fund is shown below:

**Table 3. DAG General Pooled Fund (UNDP Project code 00057806)**

Description	Amount (USD)
<b>Expenditures by Activity</b>	
<b>DAG Secretariat Coordination</b>	
National Staff Salaries	44,475.48
International Staff Salaries	182,175.60
DAG annual report publication	16,232.04
DAG Audit	13,951.80
DAG web restructuring	9,571.00
DAG Meetings & TWGs Retreats	5,268.84
Office Equipment & Furniture	740.87
Rural Economic Development & Food Security (RED/FS) SWG	3,718.00
Miscellaneous Expenses	11,466.15
General Management Support (GMS)	20,134.45
<b>Sub-total</b>	<b>307,734.23</b>
<b>DAG Secretariat Coordination (Trust Fund)*</b>	
Technical Assistance to TWGs	110,573.00
General Management Support (GMS)	7,740.14
<b>Sub-total</b>	<b>118,313.14</b>
<b>Total Expense of DAG Secretariat Coordination</b>	<b>426,047.37</b>
<b>Harmonization</b>	
Technical Assistance	25,299.60
General Management Support (GMS)	1,770.97
<b>Sub-total</b>	<b>27,070.57</b>
<b>Harmonization (Trust Fund)</b>	
Technical Assistance	54,107.34
General Management Support (GMS)	3,787.51
<b>Sub-total</b>	<b>57,894.85</b>
<b>Total Expense of Harmonization</b>	<b>84,965.42</b>
<b>DAG Support to Private Sector (Trust Fund)</b>	
Technical Assistance to PSD TWG	11,488.66
General Management Support (GMS)	804.21
<b>Sub-total</b>	<b>12,292.87</b>
<b>Total Expense for Support to Private Sector</b>	<b>12,292.87</b>
<b>Total Expenditures (Non-Trust and Trust Funds)</b>	<b>523,305.66</b>

\*Trust fund: for some donors including the EU we are required to have a separated budget line based on corporate agreements

**Table 4. DAG Education Pooled Fund (UNDP Project code 00057863)**

Description	Amount (USD)
<b>Expenditures by Activity</b>	
<b>Strategic Studies on ESDP</b>	
Annual Review Meeting (ARM)	57,864.12
Consultants for Teachers Utilization	237,416.90
Joint Review Meeting (JRM)	19,760.86
General Management Support (GMS)	22,052.93
<b>Sub-total</b>	<b>337,094.81</b>
<b>Strategic Studies on ESDP (Trust Fund)</b>	
Study on Teachers Utilization	236,801.00
Education and training for sustainable development	142,991.00
Study on Girls Violence	99,640.57
School Health and Nutrition Study (SHN)	32,452.40
Teachers Licensing study	59,180.80
Translation and other miscellaneous expenses	3,035.12
General Management Support (GMS)	39,998.43
<b>Sub-total</b>	<b>614,099.32</b>
<b>Total Expenditure</b>	<b>951,194.13</b>

**Table 5. DAG Gender Pooled Fund (UNDP Project code 00057864)**

Description	Amount (USD)
<b>Expenditures by Activity</b>	
<b>Capacity Building</b>	
Workshop on Poor Women's Access to Micro Finance	14,573.06
Technical Assistance	5,532.94
General Management Support (GMS)	960.69
<b>Sub-total</b>	<b>21,066.69</b>
<b>Total Expenditures(Non- Trust and Trust Funds)</b>	<b>21,066.69</b>

**Table 6. DAG Monitoring and Evaluation Pooled Fund (Under Project code 00057873)**

<b>Description</b>	<b>Amount (USD)</b>
<b>Expenditures by Activity</b>	
<b>Institutional Strengthening</b>	
Long-term Training- Central Statistical Authority Staff	131,106.52
Purchase of Computers for Central Statistical Authority	9,742.78
General Management Support (GMS)	6,426.14
<b>Sub-total</b>	<b>147,275.44</b>
<b>Creating Awareness</b>	
PASDEP/MDG Awareness creation through Radio Fana	69,579.11
Cost of PANE Exposure visit	9,054.09
General Management Support (GMS)	7,801.00
<b>Sub-total</b>	<b>86,434.20</b>
<b>Economy wide Modeling</b>	
Support to Ethiopian Development Research Institute	483,187.42
General Management Support (GMS)	33,823.12
<b>Sub-total</b>	<b>517,010.54</b>
<b>Developing National Capacities</b>	
Support to HelpAge International	101,375.00
Support to Poverty Action Network of Civil Society	442,069.39
Support to Ministry of Finance & Economic Development	80,939.89
Poverty Assessment	52,450.00
Annual Progress Review Meeting	98,345.37
Miscellaneous Expenses	22,154.08
General Management Support (GMS)	52,321.15
<b>Sub-total</b>	<b>849,654.88</b>
<b>Exchange rate gain/Loss</b>	<b>13,226.70</b>
<b>Total Expenditures(Non-Trust) for M&amp;E</b>	<b>1,613,601.76</b>

## 11 Summary of Activities and Results of DAG TWGs in 2008

### 11.1 Education

The DAG Education TWG monitors and provides technical support to policy dialogue and the design and implementation of education programs in line with the country's Education Sector Development Programme (ESDP). It facilitates multi-stakeholder dialogue between Government, bilateral and multilateral development partners and civil society on current education policies and programmes. In 2008, the group's objectives included increasing the use of joint instruments for financing ESDP and establishing stronger linkages, coordination and working relationships between government, the DAG and other stakeholders.

#### Key Activities and Results in 2008

##### *Harmonization of Education Sector Activities*

The need for decentralised capacity building in planning and management was agreed with government through GEQIP. UNICEF, USAID and JICA agreed to align their capacity building efforts with jointly agreed priorities. A grant of \$70 million was approved through the Fast Track Initiative (FTI) in support of GEQIP and discussions with the Government of Ethiopia were undertaken for a second application. A Coordinated effort was made to collect data to measure progress against the Paris Declaration indicators within the education sector. This was to feed into the 2008 FTI Secretariat initiated education sector survey. In order to reduce transaction costs, a harmonized M & E was agreed for the GEQIP and the ETWG engaged with DAG Division of Labor discussions.

##### *Joint instruments*

In support of the General Education Quality Improvement Programme (GEQIP), an additional \$350 million over four years was secured for quality improvements in the education sector. This would be delivered as pooled financing and is designed to be complementary to PBS support. Seven donors, DFID, World Bank, FTI, Italian Cooperation, Finland, Sweden and the Netherlands would pool their resources. USAID and UNICEF, although unable to pool funding due to agency regulations, agreed to align their activities with the overall programme. In order to ensure effective planning, budgeting and monitoring, a capacity needs analysis was agreed on and relevant TORs prepared. It was decided that the Joint Review Mission of 2009 would focus on planning, budgeting and monitoring at decentralised levels of government.

##### *Policy dialogue*

After a sector review, the task forces were streamlined and relationship with Education Pooled Fund clarified. A new approach to Joint Review Mission was to be trialed in 2009 and dialogue with PBS stakeholders undertaken on how to review the sector so that the PBS and sector review processes can be mutually reinforcing. In line with evidence-based policy making, key studies were jointly agreed with all stakeholders for financing through the EPF in 2009. This would include studies on female leadership and a labour market needs analysis. The impact of policy developments to date would be evaluated in 2009. Regular consultation meetings with the Minister of Education on policy and programmatic issues were agreed.

## **Linkages and coordination**

In order to enhance engagement with other sector groups, a system of regular PBS progress reports to the ETWG was established with SIDA as the lead. Close collaboration with the Ministry of Health on the development of the School Health and Nutrition strategy was established.

CSOs and the private sector were represented at the Annual Review Meeting of 2008. Non-government initiated sector studies were included on the CD ROM of sector studies undertaken by various agencies in the Education sector. Occasional presentations were made by CSOs and private sector at the monthly TWG meetings. Contact and communication with disability rights groups was made on how SNE was to be reflected in GEQIP. Discussion with MoE and UNDP started to consider financial and operational space in to EPF for CSOs/NGOs under the juridical framework of the new CSO Law.

### **11.2 Gender Equality**

The Donor Group on Gender Equality (DGGE) was established in late 2003 to support the achievement of gender equality and women's empowerment in Ethiopia. Since then, the Gender Group has evolved into a technical group with the mandate to strengthen the mainstreaming of gender into national policies and strategies, with strengthened implementation of the PASDEP at the thrust of the Group's functions. With Gender (*Unleashing the Potential of Women*) being one of the key pillars of the PASDEP, the establishment of the Ministry of Women Affairs in 2005 and the launch of the National Action Plan for Gender Equality (NAP-GE), the TWG's mandate has broadened to establish a Gender Pooled Fund in which support to national gender machineries and the CSO sector has become a priority.

#### **Key Activities and Results in 2008**

##### **1. PASDEP Activity Progress Report – APR 2005/2006 and 2006/2007**

In its report on the APR documents the DGGE raised a number of key issues. The information provided by the 2005/06 APR did not allow the DGGE to evaluate the extent to which the competent organs have progressed against the National Action Plan on Gender Equality (NAP – GE). The information provided in 2006/07 APR could not be substantiated by evidence-based data or measurable information with regard to Gender. The reports listed a number of activities performed in many different sectors (legal sector, rural development, formal employment, health, education) but provided no reference to specific activities and measurable impact over women's economic and social status. Specific issues identified for further discussion included: the creation of an accountability mechanism for gender mainstreaming in all sector policies; NAP – GE and Women Development Package; and the CSOs' role in NAP – GE implementation and policy dialogue.

##### **2. Strengthening policy dialogue with MoWA and creation of a Gender Sector Working Group**

In their contribution to the framework for establishing a Gender Sector Working Group the DGGE proposed: a) to guarantee a wide representation of Women's Affairs Departments (WADs) of all the line ministries and not only a representation from MoWA; b) not to restrict donor membership only to donors providing major volume of funding but also to include those with strong technical expertise; c) maintain the already existing kind of Donor – Government dialogue in place since the year 2004 when the Joint Group on Gender

Equality (JGGE) was established and ToR developed; d) try to revive the mentioned JGGE instead of creating a new group; e) Chair and Co-chair of the DGGE to be automatically members of the SWG to liaise between the two groups f) retain the DGGE as a forum for Donors to meet until the SWG on Gender becomes fully functionally and strong enough to take the lead.

In April 2008, in agreement with MOWA, four donor agencies were selected as representatives of the DGGE: Italian Cooperation, UNFPA (as chair and co-chair of the DGGE), Spain and Netherland. A formal letter was written to the Ministry to this effect. The SWG is yet to be formally established.

### **3. *Strengthen dialogue between Government, Donors and CSOs***

In March 2008, the Network of Ethiopian Woman's Associations (NEWA) and the DGGE Chair began a discussion on a draft ToR for the creation of a Government-Donor-CSO joint group. The initiative was perceived as proceeding along the line of the SWG and was welcomed from Government. However, the first Charities and Societies Proclamation draft (CSO law) created a situation of uncertainty in all the CSOs and NGOs. The energy of both donors' and CSOs' representatives were focused on discussing on the legal, political and economical implications of the draft law. Both Donors and CSO representatives were concerned about proposing such a joint group in a social environment regulated by the new Law. The DGGE has maintained frequent contacts and an open dialogue with relevant CSO representatives to confirm donors' financial and technical commitment to support to CSOs in whatever kind of situation the Law may create.

### **4. *Creation of a Child sub-group.***

In June 2008 the DGGE discussed the possibility of establishing a new child sub-group, as was expressed during a workshop organized by the international NGO Save the Children – Sweden and financed by the Swedish Embassy. Italian Cooperation, along with the Swedish Embassy took the lead to organize a half-day meeting and to develop draft ToR of the group. During the meeting held in November, chaired by the Ministry of Women Affairs and attended by a number of donor agencies, the sub-group received a formal ratification of its establishment under the DGGE.

## **11.3 Governance TWG**

The DAG Governance Technical Working Group (GTWG) monitors and provides technical support to policy dialogue and the design and implementation of governance programmes in Ethiopia. The GTWG optimizes the benefits of donor coordination to ensure greater harmonization of development assistance and alignment to national priorities in the governance sector.

### **Key Activities and Results in 2008**

#### **1. *Improved Donor-GoE dialogue on governance***

The GTWG *Report on the Annual Progress Reports (APRs) for 05/06 and 06/07* was submitted to the DAG Secretariat on 24 April 2008. Key issues highlighted in the report, regarded the accuracy and adequacy of data and comprehensiveness of the 05/06 and 06/07 APRs. The APRs did not reflect progress against key outcomes, such as “improved dialogue between Government and Civil Society at federal, regional and

woreda levels”, “preparation for the 2010 National Elections”, as well as “Human Rights” and “Conflict Management”.

Subsequently, issues agreed with government at the Newai Group Meeting in June 2008 were: The weaknesses of governance indicators in the PASDEP Governance policy matrix; Challenges experienced during the local and by elections (held in April 2008), and need for improvements in preparation for 2010 national elections; PASDEP Outcome on conflict management needs to be revised, and; the need to strengthen technical dialogue between GTWG and GoE interlocutor to improve accuracy and quality of indicators and reports.

## ***2. Effective dialogue between GoE and CSOs facilitated***

The GTWG Civil Society Sub Group (CSSG) was not able to facilitate dialogue between the GoE and CSOs. However, technical-level dialogue was made possible through the steering committee on the PBS accountability component and the Cotonou taskforce.

A Technical Team analyzed the legal, political and technical implications of the Government’s draft Charities and Societies Proclamation. A Questionnaire was developed to assess the impact of the draft CSP on donor programmes, and was circulated. The responses were analyzed, and a letter and Preliminary Assessment of the CSO Law were drafted and submitted to the French, UK and US Ambassadors (Troika) on 23 May 2008.

The Technical Team developed a Technical Analysis Report on third draft of the CSO Law (June-July 2008), with support from the International Centre on Non Profit Law (ICNL). The Report was subsequently endorsed and forwarded by the DAG to the Ministers of Justice as well as Finance and Economic Development. A follow-up analysis on the 4th Draft was developed to support the Troika’s dialogue with the Prime Minister. This resulted in some positive changes in the draft PCS that was submitted to Parliament.

The CSSG held several meetings with representatives of the CSO Task Force and INGOs during the last quarter of 2008. A joint strategy for responding to the new CSO law was developed and endorsed by the DAG. It was agreed that DAG dialogue with CSOs and INGOs will be organized and facilitated by the CSSG in 2009.

## ***3. Effective Dialogue with the NEBE and Government***

From January to April 2008, the GTWG Democratic Representation Sub Group (DRSG), Elections Pooled Fund Project Advisory Committee (PAC) and newly formed, NEBE-DIP Advisory Committee were instrumental in liaising with the NEBE, and coordinating donor activities for the By and Local Elections. A briefing note on (1) the principles for ensuring a credible elections in 2010, (2) key elements for an effective DIP-NEBE sub-programme and (3) immediate next steps was submitted for discussion at the DAG Meeting on 25 June 2008. The NEBE signed up to the DAG principles in writing in July 2008. The DRSG provided regular briefings to the DAG-GTWG on elections and political space. This engagement also informed the work of the Ethiopia Partners Group and others.

#### **4. Effective dialogue with Government on Human Rights Issues**

The HRSG submitted a briefing note (dated 12 February 2008) on the “Continuing Detention of Netsanet and Daniel [CUD members]” to the DAG and EPG. The Sub Group further supported the CSSG in drafting a briefing note to the DAG & EPG, regarding the first draft of the CSO Law (see 2.1). The HRSG finalized its proposal on a reduced set of governance indicators against the Ethiopian Institute of the Ombudsman and Human Rights Commission’s respective outcomes under the PASDEP Governance Policy Matrix.

In November 2008, the HRSG submitted a briefing note to the DAG and EPG on recent opposition arrests. Dialogue with the Government on human rights issues resulted in some progress by the Government in non-sensitive areas (e.g. the national report on prison conditions, improved humanitarian access in Somali region). However, there were no major changes of action or policy on the part of the Government with regard to the more sensitive human rights issues raised by the HRSG and the EPG (e.g. the CSO law, opposition arrests, human rights in Somali region).

The Sub Group supported the EPG in engaging with the Ethiopian Human Rights Commission on the role that it could play with respect providing comments to Parliament on the draft CSO legislation. The Sub Group supported and facilitated the EPG Human Rights Task Force in engaging with various human rights actors, within and outside of Government. The Sub Group also coordinated on key issues to ensure that messaging to the government through private channels is coherent.

#### **5. Donor Mapping report on PASDEP Governance sector**

A Donor Mapping Report on the PASDEP Governance Sector was generated through the Donor Management Platform (previously known as Blue Book) and circulated to GTWG members on 17 December 2008.

#### **6. Democratic Institutions Strengthened**

Five sub-programmes (EIO, FEACC, HoF, HoPR and HRC) under the Democratic Institutions Programme (DIP) were approved by the DIP Coordination Committee (CC), with implementation commencing in June 2008. Due to delays in the development of the NEBE’s sub-programme, the DIP Coordination Unit (CU), TC Donors and DRSG developed a briefing note which supported dialogue between the Head of DFID and the UNDP Resident Representative and the NEBE regarding the development of its DIP Sub-programme. The federal and regional offices of the Auditor General were identified as potential beneficiaries under the DIP. The CU and CIDA are leading negotiations with MoFED and OFAG. Management arrangements of the HoPR sub-programme are still outstanding issues which have delayed implementation. A briefing note and strategy for DAG engagement with HoPR was to be finalized in early January 2009.

#### **7. Justice Sector Reform Programmes Strengthened**

Members of the GTWG Justice Sub Group (JUSG) attended the PSCAP APR meeting on the Justice System Reform Programme (JSRP), where the Justice System Legal Research Institute (JSLRI) made a comprehensive presentation on progress and problems. Although JSLRI has done well in bringing justice institutions together under PSCAP, police, prosecutions and prison components have lagged behind. Subsequently, improvements were made and some reform activities implemented.

## **8. Evidence Based Governance Dialogue Enhanced**

A Joint-Governance Assessment Measures (J-GAM) Task Team was established to lead the development of a pooled fund for developing 'actionable' and 'measurable' governance indicators for Ethiopia on an annual basis. The J-GAM Proposal was approved by the World Bank, with commitments from DFID, Canada and the Netherlands; and bridging funding from CIDA and DFID. The MDTF was established in January. A number of other donors have indicated their interest to join. The J-GAM initiative's first output, a document providing data / indicators across seventeen dimensions of governance in Ethiopia, has been completed.

## **9. Joint Approach to Corruption Agenda Formulated & Developed**

Diagnostic work on corruption in Ethiopia was initiated by the J-GAM Task Team in early 2008. The World Bank led this work, looking at corruption in the construction sector and in human resource management. Sector level work is now focused on Mining, Education, Water, and Land Administration amongst others, and is receiving strong support from the GoE. In addition, the JGAM has provided advisory support to the Federal Ethics and Anti Corruption Commission (FEACC) survey initiative, supported the GoE/FEAC in their efforts to join two global transparency initiatives (CoST and EITI).

### **11.4 The Rural Economic Development and Food Security Sector Working Group (RED&FS SWG)**

The Rural Economic Development and Food Security Sector Working Group (RED&FS SWG) was established to ensure that rural economic development and food security aspects of the Plan for Accelerated and Sustained Development to End Poverty (PASDEP) is effectively supported by donors that is aligned, harmonized, and adequately resourced. Since 2006 Government and donors have been developing a shared agenda for rural economic development and food security in Ethiopia within the framework of PASDEP. The SWG consists of three sub-components or clusters, namely, Food Security (FS), Sustainable Land Management (SLM), and Agricultural Growth Programme (AGP). Each cluster has its own Technical Committee (TC).

#### **Key Activities and Results in 2008**

The Minister of Agriculture and Rural Development (MoARD) formally established the RED&FS SWG in April 2008 upon the request of the Ministry of Finance and Economic Development (MoFED). The SWG is made up of senior staff of the MoARD, research institutes and representatives of donor agencies.

The RED&FS SWG secretariat was established in August 2008 and is located within MoARD. Following the establishment it's Terms of Reference (ToR) and composition were agreed upon by the Government and donor representatives. Membership from donor's side, for 2008, was drawn from the European Commission, World Bank/African Development Bank, USAID, DfID, German Development Co-operation and the Netherlands. The latter two function as co-chairs of the SWG.

In 2008 various activities were initiated to identify and prepare a larger programme of support towards agricultural growth. A small core team was formed – with membership from government and donors – to

formulate a draft concept note on agricultural growth. A two-day workshop (10 -11 November 2008) was organized to discuss this note with stakeholders, followed by a field visit by some of the core team members. The outputs of the workshop and the field visit were presented in a meeting with heads of donor agencies and the Minister of MoARD on 25 November 2008 at the Ministry. The concept note of an agricultural growth programme was largely endorsed and expectations were that both a programme investment framework and a multi-donor support programme for agricultural growth would be prepared during 2009 for implementation in early 2010.

The Government of Ethiopia is in the process of implementing the Comprehensive Africa Agriculture Development Program (CAADP), which is an initiative and a pillar of the NEPAD. Both RED&FS and CAADP have the same objectives, outputs, stakeholders and similar structure. It was decided to have a joint collaborative framework for these two key initiatives. The RED&FS secretariat is facilitating the different activities of CAADP. The secretariat played a key role in organizing the CAADP launching workshop in September 2008 and is currently facilitating a first assignment for consultants, i.e. taking stock of existing policies and programmes of support under RED&FS.

### **11.5 Transport TWG**

The DAG Thematic Working Group on Transport was established in 2007, "To drive the delivery of the transport objectives of PASDEP and, for the road sector, of the RSDP, by improving the effectiveness of donor and Government work in the sector." Following the letter from MoFED to the DAG in January 2008 mandating the establishment of Government-Donor Sector Working Groups (SWGs), the Transport TWG converted into such an SWG, chaired by the Minister of Transport and co-chaired by the European Commission. This change necessitated new Terms of Reference (based on MoFED's model) and a new Action Plan, both of which were agreed in early 2008.

#### **Key Activities and Results in 2008**

The establishment of the first Government-Donor Sector Working Group provided a platform for Government-donor coordination and a one-stop-shop for policy dialogue, programme coordination, presentation of new initiatives and discussion of results, lessons learned and best practice.

#### **SWG activities included:**

- Discussion of the content of the National Transport Master plan, leading to its finalization.
- Creation of a dedicated Government-donor Rural Access Sub-group to support the Government's new universal rural access plan, ensuring harmonization and alignment of donors behind Government strategy.
- Coordinated donor comments made on the transport section of the Annual Progress Review of PASDEP.
- Coordinated donor recommendations made on how to further improve the Government's draft Traffic Law.
- Participation in the annual stakeholders workshop of the Ethiopian Roads Authority with a single joint statement made by donor members of the Group.

- Coordinated donor comments made on the Government's terms of reference for the strategic review of the Road Sector Development Programme.
- Agreement among donors to harmonize support for railways through the new Ethiopian Railways Corporation.
- Agreement by Government to request donor input on the Old Vehicles Directive.
- Presentation made to other TWGs and SWG on progress and lessons learned in the development of the Group.

A Capacity building workshop was held to take stock of existing relevant activities and set out a joint road map to coordinate future work, with donors aligning to support a Government-led approach. Some donors have already earmarked funds to contribute to a future joint funding mechanism to support this.

*Multi-donor programmes:* the Group has worked with existing multi-donor programmes, each of which covers a range of different sectors, to reinforce the activities that they carry out in the transport field. This has included the drafting of indicators for use by the Protection of Basic Services Programme in its work on roads and the provision of advice to the Productive Safety Nets Programme on how to improve its road-building component. In addition, specific lessons learned from the Ethiopian Rural Travel and Transport Programme have been transmitted to the Protection of Basic Services Programme, the Productive Safety Nets Programme and the Public Sector Capacity Building Programme.

*Road safety:* the Group has coordinated road safety work with donors agreeing (a) to align their support for road safety behind the Government's new Road Safety Council and (b) that the work of the Global Road Safety Facility in Ethiopia should also take place under this umbrella.

*Online platform:* the Group has created a dedicated website (<http://www.donorsplatform.org>) which, as well as providing details of the Group's set up and work, contains the agendas and minutes of all meetings, news from the sector, indicators, results and an extensive virtual library. Members' projects have also been added to the Donor Management Platform, an online tracking database which provides details on project activities, results, lessons learned, and fit with the MDGs and international commitments on aid effectiveness. In addition, extensive information sharing, collaboration and coordination takes place between Group members by e-mail, facilitated by the European Commission in its role as Group Secretariat.

## 11.6 Water TWG

The DAG Water Technical Working Group was established in 2002 and focuses on the following four thematic areas: 1) water supply, sanitation and hygiene (WASH); 2) hydropower; 3) irrigation; and 4) integrated water resource management (IWRM). The TWG provides technical support to the Government in the implementation of Ethiopia's Water Sector Development Program (WSDP) and the PASDEP Water Policy Matrix as well as in the appraisal of water supply and sanitation projects in response to the MDGs. Key functions of the Group are to coordinate donor activities by sharing information among donors and mapping donor interventions in the sector and to promote and engage in active dialogue with the government on a quarterly basis at senior and technical levels and discuss key water resources development and management issues with the government.

## **Key Activities and Results in 2008**

### **Policy Dialogue**

TWG activities and policy dialogue mainly focused on the WASH sub-sector and include:

- Second national multi-stakeholder forum was convened in December 2007 and Joint Technical Review was conducted in May 2008.
- Launch of the multi-donor trust fund for WASH and the Water Supply Universal Access Program review was undertaken and consultation was held in October 2008.
- TWG provided consolidated comments on PASDEP APR and participated in the National APR workshop;
- Comments were provided to MoWR on ToR for revision of the National Water Development Policy, and on the establishment of river basin organizations. Dialogue on self supply has fed into the recent UAP revision.

There was relatively little formal interaction between the TWG and the NGO forum. However a joint position paper was produced to guide the dialogue. The forum also participated in the May 2008 JTR.

### **Sector Financing**

Most donors have moved their funding from direct financing to the Ministries to channeling their financing through the Ministry of Finance and Economic Development (MOFED) and Bureaus of Finance and Economic Development (BOFEDs) in line with the recommendations from the sector financing strategy. A financial management manual was prepared and launched for use.

The sector ministries and MoFED are still in the process of working out the modalities for the establishment of a sector capacity building pooled fund. However, Italian Cooperation and UNICEF are now finalizing a bilateral agreement, and DFID and Finland aim to provide complementary funding in the New Year.

The TWG took part in the GoE's Joint Budget Aid Review in May 2008. Building on the JBAR, WSP is now carrying out a value for money assessment, including a financial tracking study.

### **Monitoring and Evaluation**

Progress on M&E has been relatively good with a new sector M&E framework adopted and coordination between donor initiatives has been proactive. There has been a push to develop regional inventories which can be used as the basis for JTR reporting. A template for JTR reporting was agreed and being implemented. Consistency between sector M&E indicators and PASDEP has been maintained. TWG members contributed to the DAG M&E group and PBS project discussions.

## 11.7 Private Sector Development and Trade Thematic Working Group

The DAG Private Sector Development & Trade Technical Working Group (PSD&T-TWG) was established to monitor and provide technical support to policy dialogue and the design and implementation of private sector and trade related issues and programs in Ethiopia. The PSD&T-TWG optimizes the benefits of donor coordination to ensure greater harmonization of development assistance and alignment to national priorities in the economic development sector. It facilitates multi-stakeholder dialogue between Government, bilateral and multilateral development partners and private sector institutions (e.g. chambers and associations) on current economic policy and PSD promotion issues and programs.

Dialogue with GOE took place to promote business development and trade and to create conducive business environment. The distinctive achievements as the result of dialogues and project partnerships were as follows:

- The Third National Private Sector Development Conference was held and endorsed the Road to Private Sector Led Economic Growth, an initiative of the private sector itself with support of development partners. GoE also agreed on the basic line on Private Public Partnerships (PPP) and officially endorsed the document at the conference.
- A national conference to address sustainability and service orientation of Business Membership Organizations (BMO) was conducted in line with prior discussion with MoTI and the PSDT group, which shall lead to a joint coordinated BMO promotion strategy;

In addition to the above, on-going activities include the following: Standardization of Accounting and Auditing is under process with strong lead of the government; A legal and judicial reforms assessment was completed and will be vetted by technical level GoE counterparts before developing a legal reform agenda with the Government; Code of Conduct on conflict resolution for oil seeds business is being established; Trade Practice Proclamation is being revised to reactivate the Trade Practice Commission (draft proclamation is ready); and Proclamation on public private dialogue is under revision, which will enhance the institutional arrangement of PPD. The preparation of PPD secretariat is on-going.

Many projects are on-going to strengthen related institutions and the private sector, such as capacity building of Ethiopian and Addis Ababa Chamber of Commerce, capacity building of financial sector, several direct technical assistances for firms etc. A donor mapping exercise which identified all DP projects in PSD/Trade was conducted so as to reduce overlaps and increase collaboration. Following the action plan agreed based on the mapping exercise; the coordination of DP's activities has been improving.

In order to implement the PSD roadmap, a number of subgroups were reactivated including: Legal and Judicial Framework subgroup (WTO Accession), Trade and Regional Integration subgroup, Women Entrepreneurs subgroup, Value Chains and Clusters subgroup, Economic Governance subgroup, Public Private Dialogue Forum subgroup and Financial Services subgroup.

### **11.8 Public Finance and Management Committee (PFMC)**

The PFMC is a Government-Donor joint committee, which focuses on issues related to analysis of the Government's budget (allocation and execution, and issues arising from the financial architecture supporting decentralization); analysis of the Macro Economic Fiscal Framework; and review of findings of the Fiduciary Assessment and related reforms in public finance management such as EMCP. The expected outcomes are enhanced predictability of aid flows, and increased transparency of the Government finance flows and public finance management systems.

The DAG made the decision to establish a macroeconomic subgroup to be chaired by the World Bank.

### **11.9 Health, Population and Nutrition**

The Health, Population and Nutrition (HPN) Technical Working Group was created after the launch of the first Ethiopian Health Sector Development Programme (HSDP) in 1998. The HPN TWG supports the activities of the Federal Ministry of Health (FMoH) under the framework of the HSDP.

The main objectives of the TWG are to:

- Represent donor partners in all health sector discussions and dialogue with FMoH, other public agencies, private organizations and the DAG;
- Provide coordinated financial and technical support to the health sector including advocacy for generating additional resources;
- Create a joint forum for active interaction and dialogue with the Government and particularly with FMoH on emerging health and health related issues; and
- Provide technical financial and management support to FMoH and assist in assessing and identifying major constraints impeding the achievement of better health status in Ethiopia.

### **Key Activities and Results in 2008**

- Regular HPN meetings were held on a monthly basis
- Mid-Term Review of Health Sector Development Programme HSDP-III and follow up.
- Annual Review Meeting in Mekelle, in October.
- Successful conclusion of the International Health Partnership initiative with the
- Signing and launch of the national IHP Compact in August.
- Support to MOH for proposal GAVI window for CSO funding.
- Support to MOH proposals to GAVI round 8 and 9.
- Launch of the MSc Training in Emergency Obstetric Care.
- Creation of the MDG pooled Fund to be managed by the GoE/MoH.
- Resource mapping exercise conducted, but results remain unclear.

## **11.10 Monitoring and Evaluation**

The M&E TWG provides support to the Monitoring and Evaluation of the PASDEP, based on the policy matrix of outcomes and indicators. It works with the main Government counterparts of the Development Planning and Research Department (DPPRD) and the Central Statistics Agency (CSA) under MoFED.

The TWG advises the DAG on M&E issues, conducts structured dialogue with MoFED (DPPRD and CSA), and reports to the DAG and the authorities on the conclusions and recommendations from the dialogue. The TWG supports and monitors the establishment and running of a robust and effective M&E system.

### **1. Establishment of Core Indicators**

The DAG M&E TWG coordinated the development of PASDEP Core Performance Indicators. The TWG in particular has undertaken the following:

- Prepared a Guide Note and Format for compilation of Core Indicators for PASDEP by various DAG TWGs.
- The TWG has checked Indicators are measurable and monitorable as well as assessing them based on i) availability b) baseline and iii) regular data sources

### **2. Supporting M&E systems/ processes**

The group consulted various sector ministries and developed a chart of the existing sectoral M&E systems indicating timeline and processes of key sector reports. This report, for example, was used as input in refining the PBS M&E system. They played a crucial role in identifying PBS M&E issues and steps for strengthening PBS result orientation and M&E linkage with PASDEP and consequently participated and coordinated the M&E component of PBS JSIR missions. The M&E TWG also provided comments on the development of the worda database under PBS.

The M&E TWG developed a draft Data Quality Assessment Tool. The tool identifies areas that need capacity building interventions. The group provided detailed comments on the draft National Statistics Development Strategy (NSDS)

### **3. Annual Progress Report**

The M&E TWG provided detailed comments on the 2006/07 PASDEP APR. The responses of different TWG on different sectors were compiled by this group to work on one consolidated comment on the APR.

### **4. Follow-up on DAG supported Initiatives**

The M&E TWG representatives had discussion with the DAG Secretariat on the use and status of the fund and consequently explored options to play an oversight role in the implementation of the fund.

## ANNEX 1: Overview of Support Areas and Results Achieved in 2008

Main areas of work	Support activities	Results achieved	Future Work	DAG Partners
Enhanced donor coordination and support to harmonization and enhanced policy dialogue	<ul style="list-style-type: none"> <li>Operationalizing the DAG partnership structures through enhanced policy dialogue</li> <li>Coordination and management of DAG activities;</li> <li>Providing TA to TWGs;</li> </ul>	<ul style="list-style-type: none"> <li>Government-donor dialogue facilitated through High Level Forum held in February 2008;</li> <li>Aid effectiveness and harmonization in Ethiopia assessed by the survey on Monitoring the Paris Declaration Coordinated</li> <li>Consolidated Donor Support for Private Sector Development in Ethiopia facilitated by development of a Roadmap.</li> <li>Donor coordination expedited through DAG meetings</li> <li>Information sharing and dissemination enhanced; new website launched the web pages of the TWGs updated</li> <li>Comprehensive technical assistance provided to the TWGS to enhance effectiveness of engagement</li> <li>Experience sharing among the TWGS conducted to forge synergies</li> </ul>	<ul style="list-style-type: none"> <li>Quarterly HLF meetings based on mutually agreed agenda between the DAG and Government;</li> <li>Enhancing capacity of DAG Secretariat to support policy dialogue and donor coordination</li> <li>Continued technical assistance for TWGs as required</li> <li>Expediting donor and government obligations and commitments to the Paris Declaration on Aid Effectiveness and the Accra Agenda for Action</li> </ul>	<ul style="list-style-type: none"> <li>Government</li> </ul>
Strengthened monitoring and evaluation systems of PASDEP to ensure informed decision making	<ul style="list-style-type: none"> <li>Support to data management and dissemination system ;</li> <li>Capacity strengthening of CSA and MoFED;</li> <li>Support to poverty analysis;</li> <li>Enhancing public awareness on PASDEP</li> <li>Technical and financial support for the formulation of PASDEP</li> <li>Support to the development of economy-wide model for Ethiopia</li> <li>Support to the engagement of civil society organizations (CSOs) and other non-state</li> </ul>	<ul style="list-style-type: none"> <li>Data management and dissemination facilities strengthened through provision of databank equipment</li> <li>technical capacity of seven CSA staff to monitor and evaluate the PASDEP enhanced through international post-graduate study</li> <li>Poverty reduction strategies assessed through Annual Progress Reports(2005/06 and 2006/07) of PASDEP</li> <li>Engagement and involvement of CSOs (HelpAge and PANE) in PRSP monitoring expedited</li> <li>Economy-Wide Model for Ethiopia developed including: a Social Accounting Matrix (SAM); capacity building, establishment of a database to support various types of analysis, including multiplier models and Computable General Equilibrium (CGE) Models.</li> </ul>	<ul style="list-style-type: none"> <li>Continued support to Data Management System</li> <li>Support the preparation for woreda and zonal level welfare survey (CWIQ);</li> <li>Poverty mapping based on census result</li> <li>Continued capacity building support to CSA and MoFED</li> <li>Awareness raising and dissemination of PASDEP and MDGs</li> </ul>	<ul style="list-style-type: none"> <li>CSA,</li> <li>MoFED (DPPRD)</li> </ul>

	actors in the PASDEP implementation, monitoring and evaluation	<ul style="list-style-type: none"> <li>Poverty Assessment completed including analysis of poverty and vulnerability over time and between regions to feed into government policy interventions</li> <li>Public awareness of PASDEP &amp; MDGs enhanced through radio broadcasting</li> </ul>		
Enhancing the efficiency and effectiveness of education development initiatives as well as policy formulation of ESDP	<ul style="list-style-type: none"> <li>Facilitate studies and research;</li> <li>Organization of workshops;</li> <li>Study tours</li> </ul>	<ul style="list-style-type: none"> <li>Effectiveness of education development initiatives assessed through the 2008 Annual Review Meeting (ARM) conducted with 128 participants drawn from Ministry of Education, Regional Bureaus, Higher Education Institutions, Woredas, Donors community and CSO.</li> <li>Strategic studies for policy development conducted: <ul style="list-style-type: none"> <li>✓ Developing Regional Strategies for the Utilization of Teachers in Ethiopia</li> <li>✓ Education and Training for Sustainable Development</li> <li>✓ School Teachers Licensing and Re – licensing</li> <li>✓ Capacity Building Needs Analysis of Ethiopian New Public Universities</li> <li>✓ School Health and Nutrition Strategy (draft strategy doc. Prepared)</li> </ul> </li> <li>Programme Implementation Manual (PIM) translated into four languages (Amharic, Oromiffa, Tigrigna and Somaligna).</li> <li>Workshop on Medium of Instructions (MoI) conducted to facilitate future implementation.</li> </ul>	<ul style="list-style-type: none"> <li>Organize ARM 2009</li> <li>JRM 2009</li> <li>Dissemination of Capacity Needs Assessment for New Public Universities</li> <li>Conduct study on female leadership in education,</li> <li>Conduct study on the needs of the different professions in the labour market</li> <li>Public Expenditure Review in Education (PER)</li> <li>Education Pooled Fund Evaluation</li> </ul>	<ul style="list-style-type: none"> <li>Ministry of Education;</li> <li>CSOs</li> </ul>
Ensuring Gender Equality	<ul style="list-style-type: none"> <li>TA to MoWA</li> <li>Capacity building support,</li> <li>Strategic Studies</li> <li>Gender Analysis</li> </ul>	<ul style="list-style-type: none"> <li>Technical capacity of MoWA enhanced through recruitment of technical assistant.</li> <li>Access Poor Women to Micro financing Institutions investigated and strategies developed</li> <li>Institutional capacity of MOWA strengthened through provision of equipment</li> <li>Based on capacity assessment, proposal for training on Gender Budgeting, Gender Auditing, and Gender Mainstreaming prepared</li> </ul>	<ul style="list-style-type: none"> <li>Capacity support to MoWA</li> <li>TA to assist MoWA on policy related research and innovation</li> <li>Participatory dialogue and networking amongst concerned stakeholders</li> </ul>	<ul style="list-style-type: none"> <li>Ministry of Women Affairs</li> <li>CSOs</li> <li>Women Affairs Department of Ministries</li> </ul>

## ANNEX 2: Overview of DAG Events in 2008

Date	DAG Event	Major Issues Discussed	Comments and Follow Up Actions
9 January	DAG Heads of Agency Meeting	<ol style="list-style-type: none"> <li>1. Preparation for the next HLF</li> <li>2. Nomination of DAG Ex-Com members to serve for 2008</li> <li>3. Preparation for the January 24 DAG retreat</li> <li>4. Government establishment of Sector Working Groups</li> </ol>	
22 January	DAG ExCom-TWG Chairs Meeting	<ol style="list-style-type: none"> <li>1. Discussion on establishment of Sector Working Groups by Government</li> <li>2. Submission of reports and information to DAG Secretariat</li> </ol>	
24 January	DAG Retreat	<ol style="list-style-type: none"> <li>1. Review of DAG activities in 2007</li> <li>2. DAG General Pooled Fund</li> <li>3. Aid Effectiveness and Division of Labour</li> <li>4. Setting DAG Vision and formulation of 2008 Work plan</li> <li>5. Discussion to agree on key DAG issues and activities for 2008</li> </ol>	<p>DAG General Pooled Funds was to be replenished after approval of budget</p> <p>The DAG Heads of Agency Work Plan for 2008 was drafted</p>
7 February	DAG Heads of Agency Meeting	<ol style="list-style-type: none"> <li>1. Discussion and endorsement of DAG Work plan for 2008</li> <li>2. Replenishment of DAG General Pooled Fund</li> </ol>	<p>DAG Work plan was endorsed</p> <p>DAG members gave preliminary estimated of financing for the General Pooled Fund.</p>
25 February	HLF Preparatory DAG Meeting	<ol style="list-style-type: none"> <li>1. Private Sector Development and Trade</li> <li>2. Update on local elections</li> </ol>	
28 February	DAG High Level Forum (HLF)	<ol style="list-style-type: none"> <li>1. Presentation on the private sector development</li> <li>2. Briefing on the PASDEP Annual Progress Review</li> <li>3. AOB (briefing on recent IMF staff visit &amp; preparation of local election)</li> </ol>	
6 March	DAG Heads of Agency Meeting	<ol style="list-style-type: none"> <li>1. Reflections on the February 28 HLF</li> <li>2. Expectations and Preparation for APR meeting</li> </ol>	

		<ul style="list-style-type: none"> <li>3. Paris Declaration Survey update</li> <li>4. Future of IMF Mission in Ethiopia</li> </ul>	
13 March	Briefing on Somali Region		
3 April	DAG Heads of Agency Meeting	<ul style="list-style-type: none"> <li>1. Update from DAG Division of Labour Team</li> <li>2. Replenishment of DAG General Pooled Fund</li> <li>3. Preparation for next APR</li> <li>4. Review of TWGs work plan for 2008</li> <li>5. DAG electoral support to NEBE</li> <li>6. Update on the 2008 Paris Declaration Survey</li> <li>7. Briefing by IMF Representative about the macro-economic situation</li> </ul>	
9 & 11 April	DAG Ex-Com –TWG Chairs Meeting on their work plans	<ul style="list-style-type: none"> <li>1. Discussion on the details of the TWGs work plans</li> </ul>	A selected number of TWGs were asked to review their work plans to ensure that they were results oriented and in line with DAG objectives.
17 <sup>th</sup> April	Humanitarian Meeting	Humanitarian Requirements for 2008	
7 <sup>th</sup> May	Humanitarian Meeting	Presentation on the current food security and humanitarian situation by UNICEF and the World Food Programme	
8 May	DAG Heads of Agency Meeting	<ul style="list-style-type: none"> <li>1. Preparation for the next APR meeting</li> <li>2. Discussion on the Paris Declaration Survey</li> <li>3. Discussion on DAG position regarding the draft CSO law</li> <li>4. Update from DAG Division of Labour Team</li> </ul>	
20 May	Annual Progress Report Preparatory	<ul style="list-style-type: none"> <li>1. Discussion points for thematic/breakout sessions</li> </ul>	

	Meeting	<ol style="list-style-type: none"> <li>2. Role of facilitators and chairpersons</li> <li>3. Discussion on draft agenda for APR</li> <li>4. DAG statement to the APR</li> <li>5. Discussion on TWG's submissions of the review of APR documents</li> </ol>	
23 May	Annual Progress Report Meeting	<ol style="list-style-type: none"> <li>1. Presentation on the overview of the Annual Progress Report on the first and second year of PASDEP</li> <li>2. Discussion on Growth, Poverty and Wellbeing</li> <li>3. Discussion on MDGs challenges and Human Development</li> <li>4. Performance in Financing the PASDEP</li> </ol>	
27 May	Humanitarian Meeting	Update on Humanitarian Situation	
5 June	DAG Heads of Agency Meeting	<ol style="list-style-type: none"> <li>1. Brief by Governance TWG about the meeting with NEBE and outcome of local and by-elections</li> <li>2. Reflections on the APR meeting</li> <li>3. Proposals for next HLF</li> <li>4. CSO Law- update and follow up</li> <li>5. Humanitarian situation- feedback and next steps</li> <li>6. DAG Research</li> </ol>	The DAG set out a series of steps to engage with government of the CSO Law through diplomatic and other means
11 June	DAG Heads of Agency Meeting on CSO & HLF	<ol style="list-style-type: none"> <li>1. Discussion on the draft Ethiopian Charities and Societies Proclamation</li> <li>2. Preparation for HLF</li> </ol>	
25 June	DAG Heads Agency Meeting	<ol style="list-style-type: none"> <li>1. Update and next steps on draft CSO law</li> <li>2. Principles for engagement with NEBE</li> <li>3. Donor responses to the humanitarian appeal</li> </ol>	
July 3		<ol style="list-style-type: none"> <li>1. Discussion on the Governance TWG's revised technical analysis of draft CSO law and next steps</li> <li>2. Feedback from the Harmonization Task Force meeting</li> <li>3. Progress on division of labour</li> </ol>	

		<ol style="list-style-type: none"> <li>4. Discussion on Mid-Year Report by DAG Secretariat</li> <li>5. DAG Research</li> <li>6. Strategy on Somali region</li> <li>7. Macroeconomic update</li> </ol>	
July 10	DAG HoA Meeting	<ol style="list-style-type: none"> <li>1. Discussion on the revised technical analysis of the draft CSO law</li> <li>2. DAG Strategy on Somali region</li> <li>3. DAG Statement on IMF Article IV Report</li> </ol>	
July 23	Humanitarian Meeting	Update on the Humanitarian Situation	
9 September	DAG HoA Meeting	<ol style="list-style-type: none"> <li>1. Introduction and welcome to new members</li> <li>2. Election of Bilateral Chair</li> <li>3. Follow-up on CSO draft law and discussion on DAG-CSO forum</li> <li>4. Humanitarian situation and progress in the Somali region</li> <li>5. Update on Macro-economic situation</li> <li>6. HLF discussion topics and dates</li> <li>7. AOB (DAG Retreat &amp; Way Forward for M&amp;E TWG)</li> </ol>	Irish Aid was elected as DAG Co-Chair
3 October	DAG TWG Experience Sharing Forum	<ol style="list-style-type: none"> <li>1. Welcome and introduction by the DAG Secretariat</li> <li>2. Presentation by Rural Development and Food Security SWG</li> <li>3. Presentation by the Transport SWG</li> <li>4. Discussion</li> <li>5. Suggestions from participants about issues for next forums, organization of the forum and duration</li> </ol>	
9 October	DAG Heads of Agency Meeting	<ol style="list-style-type: none"> <li>1. Update on the humanitarian situation</li> <li>2. Review of previous HLF decisions and actions</li> <li>3. Follow up on CSO law</li> </ol>	

		<ul style="list-style-type: none"> <li>4. Feedback on DAG-CSO dialogue</li> <li>5. AOB (Ex-Com membership, Oxfam letter on scaling up response to humanitarian situation, Date and venue for next DAG retreat)</li> </ul>	
6 November	DAG Retreat	<ul style="list-style-type: none"> <li>1. Clarify Objectives of retreat and expected outcomes</li> <li>2. Discussion on Macro-economic analysis and overview of proposed policy responses</li> <li>3. Discussion on Governance issues and trends</li> <li>4. Discussion Aid effectiveness and DAG Effectiveness</li> <li>5. Summary and DAG Follow up Actions, including agreeing effective working methods for follow-up to key decisions</li> </ul>	Agreed areas of policy engagement and lead agencies: macroeconomic issues (IMF, World Bank); governance (DFID, Netherlands); humanitarian issues (UNRC, USAID).
2 December	DAG TWG Experience Sharing Forum on Division of Labour	<ul style="list-style-type: none"> <li>1. Welcome and introduction</li> <li>2. Presentation of preliminary results of the DAG Division of labour Exercise</li> <li>3. Discussion on the presentation</li> <li>4. Issues for consideration by DAG Heads of Agency</li> </ul>	The next step of the Division of Labour (DoL) exercise would be a peer review.
4 December	DAG Heads of Agency Meeting	<ul style="list-style-type: none"> <li>1. Update on Humanitarian Situation</li> <li>2. Review and approval of DAG retreat minutes and action points</li> <li>3. Governance TWG TOR</li> <li>4. Findings of the Division of Labour exercise and the way forward</li> <li>5. Brief on DAG-CSO dialogue and strategy of engagement</li> <li>6. Election of a bilateral Co-Chair</li> </ul>	<p>Governance TWG TOR was reviewed.</p> <p>Netherlands was elected as Bilateral Chair</p>
11 December	IMF Mission	Briefing on current global financial issues	

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